



ANNUAL REPORT 2016-2017

DEAR FRIENDS,

Four years ago, we launched the first West Coast Horizons summer program to empower low-income public school students to discover the joy of learning, develop skills for success, and find inspiration to realize their dreams. We have added a class of 17 curious and engaged students each year and are now halfway to our goal of building a robust K-8 summer enrichment program to annually serve more than 150 students. We are delighted to share our first annual report.

At a time when the vulnerable in our country are particularly so, the work we do feels especially necessary and relevant. Our gratitude runs deep. It is an understatement to say that Horizons' success in helping to close the achievement gap would not be possible without your generous and continued support, the partnership of San Francisco Friends School (SFFS), the tireless work of Executive Director Abby Rovner, as well as the commitment of a dedicated Board and Horizons' students and families, talented teachers, staff, and youth volunteers. Thank you.

With gratitude,

Kelly McKane and Andrew McNaught
Co-Clerks of the Board

OUR MISSION

Horizons at SFFS is a public-private partnership offering a free summer program that addresses the achievement and opportunity gaps of low-income children in the Mission neighborhood from K to 8th grade. The heart of Horizons' summer is an exemplary academic program that supports a cohort of students in reading, writing, math, and science, paired with swimming lessons, field trips, sports, and enrichment activities in the performing and visual arts. The program also includes a year-round component featuring family events, enrichment activities, and regular visits to and communication with students' schools and teachers.





“ Horizons is a fantastic program and my daughter is very happy there. She tells me all about the activities she does. From the bottom of my heart I hope for the best for the program and hope it continues growing so that more children can participate.”

-Danilia Diaz, mother of a second grader

ER and KEEP
SS the WATER
WILDTHINGS...

IMPACT

▶ **2-3**

Average months of reading and math skills Horizons students gain each summer

▶ **97%**

Summer 2017 attendance rate

▶ **98%**

Retention rate from Summer 2016 to Summer 2017

▶ **99%**

Horizons students nationwide who graduate from high school

▶ **100%**

Parent respondents who believe that participating in Horizons at SFFS will help their child set a goal to go to college



PROGRAM HIGHLIGHTS

PUBLIC-PRIVATE PARTNERSHIP

Horizons serves low-income students from three local public schools: Marshall Elementary, Buena Vista Elementary, and Mission Prep. San Francisco Friends School, a private K-8th grade Quaker school, hosts the program, providing free use of the school's beautiful building and generous in-kind support. This unique public-private partnership builds on SFFS' values and ensures that most of Horizons' funding is program- and student-focused. Horizons relies on donations and grants each year to cover staffing, programming, field trips, and other costs.

BASED ON A PROVEN MODEL

Horizons at SFFS is the first West Coast affiliate of a proven national model with 50 years of experience providing transformational summer learning programs that close the achievement and opportunity gaps for low-income students. Horizons has gathered impressive data showing its positive impact both on students' academic skills and on their motivation and confidence.

HOLISTIC APPROACH TO CHILDREN'S DEVELOPMENT

Horizons' programming builds on students' strengths and interests, increases their willingness to try new things, and expands their sense of their own abilities and what's possible for the future. In addition to a culturally responsive, hands-on academic curriculum, students participate in music, art, and social-emotional learning, as well as swimming lessons, daily play, weekly field trips, and a healthy meal program.

STRONG SENSE OF COMMUNITY

Horizons students join the program the summer after Kindergarten and return year after year until they start high school. This continuity, together with a high level of parent involvement, inspiring learning activities, and dedicated faculty and volunteers, creates a close-knit, supportive community and a culture of academic success. Horizons' student-teacher ratio is 5:1, allowing for individualized attention and deep connections between students and staff.

ONGOING GROWTH AND PREPARATION FOR MIDDLE SCHOOL

Now in its fifth year, Horizons at SFFS will continue to add an additional class of 17 Kindergarten students each summer until the program is fully enrolled in 2022 with 153 K-8th graders. In 2017, Horizons' fourth summer at SFFS, 67 K-3rd grade students participated. Horizons remains committed to providing high quality programming for our primary school students. Now at an inflection point, Horizons is also planning for the shift in curriculum, staffing, enrichment opportunities, and program structure needed to best serve our growing students as they enter middle school.

BEYOND A SUMMER PROGRAM

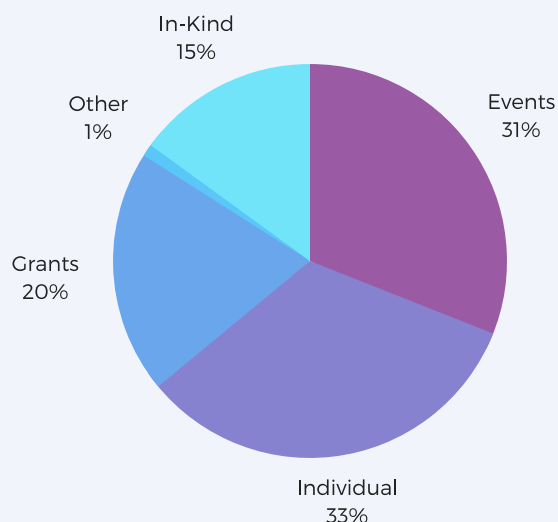
In addition to Horizons' six weeks of summer learning, the program also features after-school tutoring and fun educational family activities throughout the year, from math games to an annual field trip to Slide Ranch.

2016-2017 FINANCES

As a tuition-free program serving low-income San Francisco children and families, Horizons at SFFS relies entirely on the philanthropic support of the San Francisco Bay Area community.

In addition to generous financial and in-kind support, Horizons is profoundly grateful for the many youth and adult volunteers who make the program's quality and impact possible with their time, expertise, and commitment. Volunteers lead Horizons' board, support the program's operations and family programming during the school year, and serve as teachers, mentors, friends, and swimming buddies throughout the summer.

FUNDS RAISED



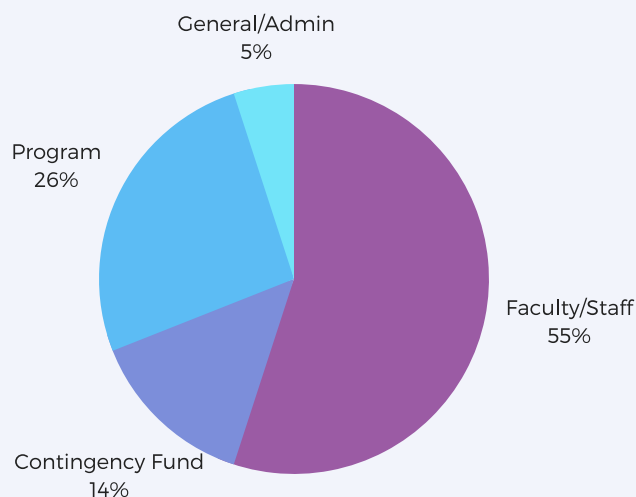
Individual Contributions.....	\$104,223
Events.....	\$95,739
Foundation and Corporate Grants.....	\$62,587
Estimated Value of In-Kind Support.....	\$49,000
Other Income.....	\$1,043
Total Funds Raised.....	\$312,592

Horizons at SFFS operates under the the legal and tax exempt status of SFFS, where SFFS houses the program and provides in-kind support, services, facilities, and equipment use. Horizons at SFFS also leverages additional resources through in-kind contributions from local businesses and organizations.

PROGRAM EXPENSES

Faculty and Staff.....	\$172,759
Program and Materials.....	\$81,915
Contingency and Expansion Fund.....	\$42,525
General and Administrative.....	\$15,393
Total Expenses.....	\$312,592

As a young and growing organization currently fundraising from year to year, Horizons at SFFS is building a contingency and expansion fund to ensure programmatic continuity, fiduciary stability, and sustainable growth.





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Horizons builds a positive and supportive community for teachers, students, and families. Coming to work was a joyful experience. The emphasis on community, support, joy, and rigor are what I love most about Horizons."

-Eliza Kingsley-Ma, Program Coordinator

WITH GRATITUDE

2016-2017 DONORS

We offer heartfelt thanks to all who contributed to Horizons at SFFS during the 2016-2017 program year (September 1st, 2016 to August 31st, 2017). Your generous support has allowed our teachers and staff to deliver high-quality programming to the bright, deserving youth of the Mission District and surrounding neighborhoods. While Horizons benefits immensely from the substantial in-kind facilities and services that SFFS provides, the program does not receive any direct financial support from the school. The names of Horizons' 2016-2017 donors are listed below. We are grateful, as well, to everyone who attended and purchased tickets to our 2017 benefit. Thank you.

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 Vine Connections
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All care has been taken to ensure the accuracy of these names. Please report any errors or omissions to Horizons at SFFS Development Assistant Veronica Oberholzer, voberholzer@sffriendsschool.org.



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