



2017-2018  
Annual Report  
Celebrating Five Years  
of Horizons at  
SFFS



# 2018 Impact

Students advanced an average of **7.5** weeks in literacy.

**85%** of Horizons parents reported that their child's confidence increased.

Average student attendance was **96%**.

**70%** of staff and **96%** of students returned from summer 2017 to 2018.

**4,930** free, healthy meals were served.

## Board

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Dear friends,

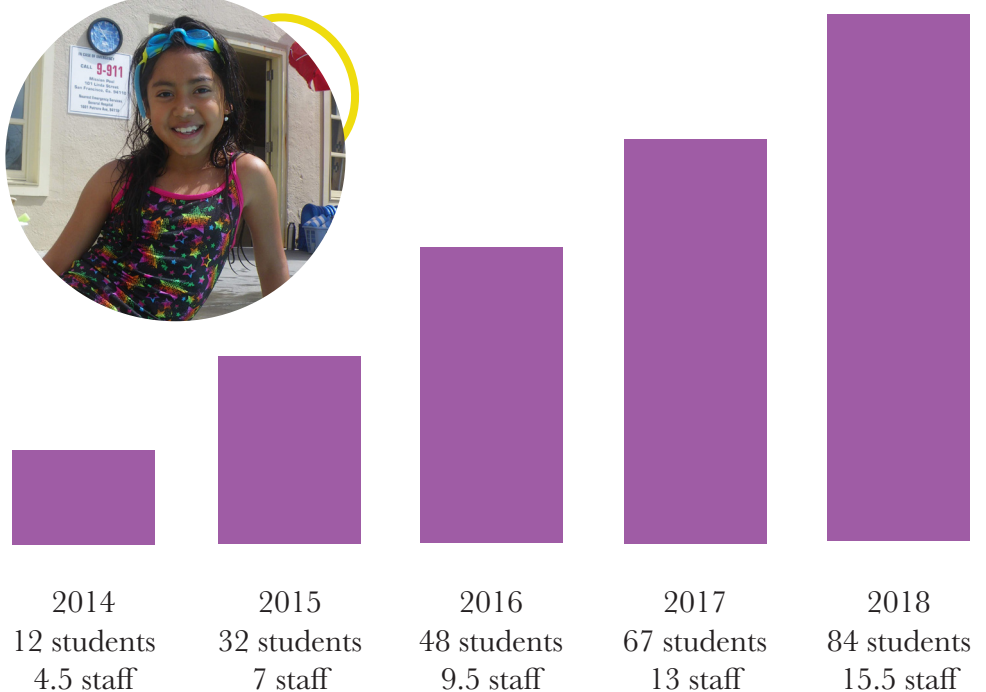
As Horizons at SFFS completes its fifth year, we are overwhelmed with gratitude and appreciation for all of our partners and friends who make this transformative summer learning program possible. Horizons' mission to eliminate disparities in educational opportunity and outcomes is timely, relevant, and necessary, and it is only achievable with your continued support. Thank you.

This year, as we prepare to move beyond our "start-up" phase and embrace the new challenges and opportunities of middle school with our oldest students, we are thrilled to be a recipient of a five-year \$1 million grant from the San Francisco Department of Children, Youth, & Their Families. We remain deeply grateful for the support of all our donors, for the partnership of the San Francisco Friends School, and for the dedication of the Horizons staff, teachers, volunteers, students, families, and Board.

With gratitude,  
Kurt Gantert and Kelly McKane  
Co-Clerks of the Horizons at SFFS  
Board



## Horizons at SFFS: Five Years of Growth



## Our first five years...

Horizons at SFFS' free six-week summer program is specially designed to curtail summer learning loss for neighborhood public school children from low-income families. Horizons builds on these students' strengths and supports their confidence, motivation, and skills, thus increasing the odds they will achieve at grade level, graduate from high school, and complete a college degree. From kindergarten through eighth grade, Horizons students benefit from a 5:1 student/staff ratio and exciting project-based learning opportunities led by experienced, inspiring public and private school educators. Like our students, most staff and many volunteers are bilingual in Spanish. Our instructional program focuses on reading, math, and hands-on science, with social and emotional learning woven throughout the curriculum. Our students' favorite activity is swimming, and every student takes 2-3 lessons per week at local pools. In addition, students enthusiastically participate in arts and athletic enrichment activities and a wide range of field trips throughout the summer. During the school year, we hold six different learning activities for the whole community to keep Horizons' students and families connected with the program and with one another.

**Moving on up... to middle school!** Horizons opened its doors to 12 eager, curious kindergarteners in the summer of 2014, and this founding class of students is preparing for middle school next year! In 2019 we will have 102 K-5th graders. Maintaining Horizons' positive impact and strong sense of community is our top priority as we plan next year's program and consider the evolving needs, interests, and capabilities of our ever-changing students.

**Becoming a DCYF grantee brings new opportunities.** We are excited to build new partnerships and tap into the professional development and program assessment opportunities made available through San Francisco's Department of Children, Youth, & Their Families (DCYF).

**We continue to serve more children and families each year, which requires additional resources.** In the year to come, Horizons is focusing on strategic planning and on continuing to build our organizational infrastructure and expand our donor base.

**As the program grows,** our principle priorities are to expand the opportunities we provide throughout the summer and school year; strengthen our relationships with SFFS, community agencies, and public school partners; recruit and retain excellent teachers and staff; ensure ongoing instructional and programmatic quality; and continue to encourage other private schools in the San Francisco Bay Area to start their own Horizons programs. Thank you for your support as we continue this journey!

...and onwards!

Voices of Horizons



“Seeing the smiles on the Horizons kids’ faces as they walk through the door every morning lets me know how much this program means to them. Each day I see them push themselves, use teamwork, and grow confidence in themselves as learners, friends, and as part of a community. They reenter the school year as stronger, more resilient people.”

– Emmy Etlin, Horizons volunteer

# Horizons Highlights 2017-2018

We were selected to receive a five-year, \$1 million summer program grant from DCYF



KQED featured us on its Mindshift program with an article and radio segment titled "How Can Private Schools Contribute to the Public Good?" [tinyurl.com/HorizonsKQED](http://tinyurl.com/HorizonsKQED)

We went rock climbing at Mission Cliffs and kayaking on the Sausalito Bay on two new adventure field trips



Child psychologist Dr. Chandra Ghosh Ippen led a bilingual workshop for Horizons' parents

We built new partnerships with the Columbia Park Boys & Girls Club for aftercare and with the Don Fisher Clubhouse for swim lessons

Our second year-round staff member and a new AmeriCorps VISTA joined our team, and Horizons' board grew to 20 members from both within and outside of SFFS

We were honored to have Sylvia Mendez speak at our annual benefit at SOMArts, and delighted by the generous support we received from our community throughout the year



98% of Horizons families attended our annual End of Program Student Showcase, which featured an original play about community activism, a science fair, and a poetry reading

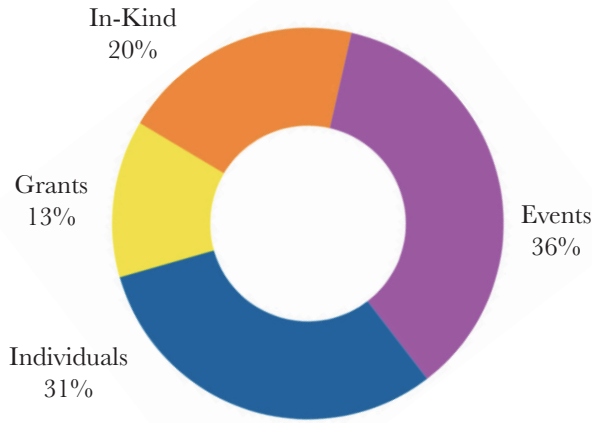
"My favorite field trip was the zoo, and my favorite thing in math is counting by twos. Horizons is my favorite place!"  
— Jonathan, Horizons kindergarten student



Voices of Horizons

# 2017-2018 Finances

This 2017-2018 report covers the period between September 1, 2017 and August 31, 2018. Beginning in 2018-2019, Horizons has changed its fiscal year to better align with that of DCYF and SFFS. Horizons' new fiscal year runs from July 1 though June 30.



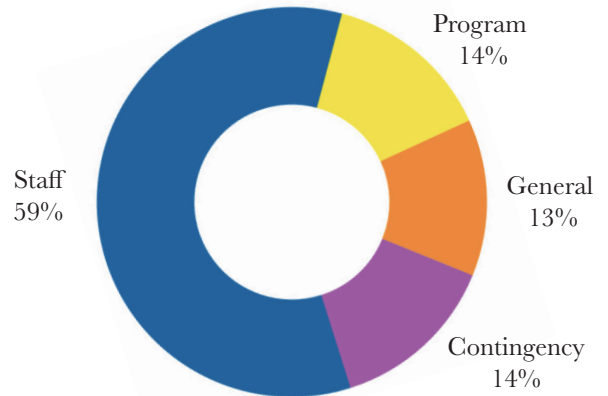
## Funds Raised

Events (gross receipts).....	\$149,000
Individual Contributions.....	\$128,000
Foundation and Corporate Grants.....	\$56,000
Estimated Value of In-Kind Support.....	\$82,000
<b>Total Funds Raised.....</b>	<b>\$415,000</b>

Horizons at SFFS is housed at San Francisco Friends School and operates under the school's tax-exempt status. While Horizons does not receive any direct funding from SFFS, the program benefits immensely from in-kind services and support provided by SFFS and other local organizations.

## Expenses\*

Faculty and Staff.....	\$245,000
Program and Materials.....	\$59,000
General and Administrative.....	\$55,000
Contingency and Expansion Fund.....	\$56,000
<b>Total Expenses.....</b>	<b>\$415,000</b>



\*Totals include the above-mentioned \$82,000 of in-kind support as follows: \$35,000 in Faculty and Staff, \$20,000 in Program and Materials, and \$27,000 in General and Administrative.

In addition to raising the funding needed for its programs, Horizons at SFFS continues to build a contingency and expansion fund to ensure programmatic quality, organizational stability, and sustainable growth.

Voices of Horizons



“My daughter is very happy in the program. It’s hard to get her up for school in the morning usually but when it’s in the summer and it’s for Horizons, she gets up right away. She tells me that she loves the program – swimming is something that she really likes.”

– Rosa Martinez, Horizons parent

# With Gratitude

We are deeply grateful to each person who supported the work of Horizons at SFFS during the 2017-2018 program year. Your generosity and involvement exposed our students to new people, places, and ideas and bolstered their love of learning, self-confidence, and sense of what's possible for the future. The names of Horizons' 2017-2018 donors are listed below. We also appreciate our community partners; our staff, families, and students; and those who attended and contributed to our 2018 Benefit. Last but not least, Horizons' dedicated volunteers, including the 18 youth who assisted with our summer program; our hard-working, visionary board members; and many other individuals, have made the program's success possible by sharing their time, expertise, and love. Thank you.

Anonymous (21)

Josh Aidlin and Jennifer Stuart

Laurence and Tania Albuquerk

Soledad Alzaga and Richard Gray

Amgen Foundation (Matching Grant)

Caren Andrews

Marc Babsin and Marianne David

Lauren Baum

Vera Berg

Cynthia Billops

BKF Engineers

Blackrock (Matching Grant)

Jennifer and Chris Boyd

Katie Bradley and Mike Litter

Jennifer Braun and Ray Ryan

Kira Bronston and Peter Ostrow

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Build Group, Inc.

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Deb and John Caperton

Amanda Casey and Bryan Kaleiwahea

Nina Casey

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Christiani Johnson Architects, Inc.

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CMG Landscape Architecture

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Peter Cook and Morgen Humes

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Melissa Forgan

Rebecca and Doug Foster

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Christophe and Jeannie Fraise

Andy Fremder

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Lisa Fung and Robert Aguirre

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Kurt Gantert and Gabrielle Toledano

Erin Gardner and Ben Ede

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Gilead Sciences, Inc.

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Conrad and Margaret Herrmann

Laura Hill and Marc Kunney

Dan and Suzanne Hirsch

Carrie Holder and Robert Tracy

Horizons National

Cathy and Scott Hunter

Eric and Kelly Jamison

John Jensen

Sarah and James Jones

Matthew Kahn and Abigail Stewart-Kahn

Kaiser Permanente (Matching Grant)

Antje Kann and David Maltz

Nancy and Mitchell Kaye

Scott Kennedy

Owen and Sarina Kennerly

Nina Kim and Matthew Schultz

Nora Kim

Eliza Kingsley-Ma

Kirkland & Ellis Foundation (Matching Grant)

Stuart Kogod and Denise Garone

“I talk to students and parents that are enrolled in Horizons and their excitement is amazing. Many of these youth have never seen a facility like San Francisco Friends School! That change in scenery alone is enough to open up a family's world to new possibilities and opportunities.”

– Ricardo Calderón, partner school liaison and Horizons teacher



Voices of Horizons

Theresa Kolish and Jeff Bergin  
 Rocky and Helen Koplik  
 Jenny Kwon  
 Josephine Lai  
 Langan Engineering and Environmental Services Corp.  
 Leigh Miller Stilwell Memorial Fund  
 David and Julie Levine  
 Hannah and Nick Lieberknecht

*Voices of Horizons*



“Horizons packs so much into six weeks: swim lessons, field trips, art, and classroom learning. The commitment of the families to return year after year and the commitment of the teachers and volunteers is wonderful.”

– Laura Hill, Horizons donor

Meghan and Matt Litchfield  
 Ben Lopez and Ema Williams  
 Floren Lopez  
 Kerry Lopez  
 Naomi and Fernando Lempert Lopez  
 David and Eleanor Louis  
 Cynthia Loukides and Paul Harrison  
 Vanessa and Spike Loy  
 Catherine Lui  
 Nehemias Luna  
 Michelle Lutz and Jonas Carlson  
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 Jessica Ziegler and James Lucey  
 Sophie Ziegler and Jonathan Schwartz  
 John Zirschky and Natalie Carroll Ziegler

**In-Kind Donations**

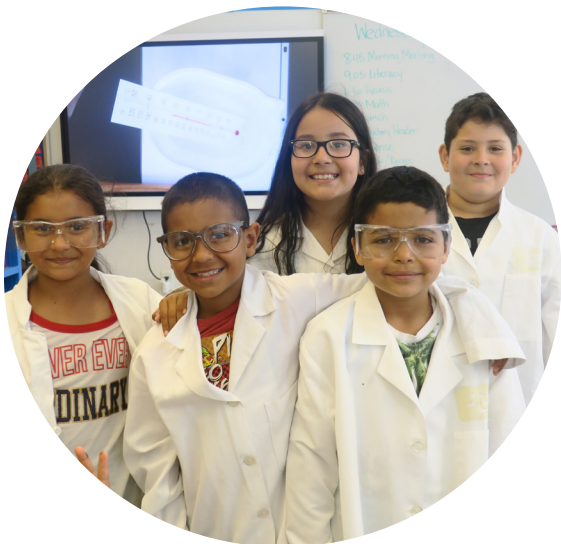
Bi-Rite Market  
 Canyon Market  
 Carlin's Cafe  
 City Beer  
 DCYF Summer Meals Program  
 Lagunitas Brewing Co.  
 Lemoncocco  
 Little Star Pizza Valencia St.  
 San Francisco Friends School  
 UCSF Science and Health Education Partnership  
 Vine Connections  
 7x7



# Our Mission

Horizons at San Francisco Friends School provides a transformational summer learning program that leverages a unique public/private partnership to close the opportunity and achievement gaps for low-income K-8 public school students.

We envision a future in which all Bay Area children have summer learning opportunities that help them develop the skills, confidence, and inspiration to reach their potential and make a positive impact in the world around them.



## Contact

[horizonsatffs.org](http://horizonsatffs.org)  
[facebook.com/HorizonsSFFS](https://facebook.com/HorizonsSFFS)  
[twitter.com/HorizonsSFFS](https://twitter.com/HorizonsSFFS)

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